I. CALL TO ORDER
   a. Invocation
   b. Roll Call

II. APPROVAL OF AGENDA

III. CONSENT CALENDAR
   a. November 23, 2021 Minutes
   b. Holland & Knight Legal Billing Statements September/October 2021
   c. Ratifications

IV. VICE CHAIRWOMAN’S REPORT

V. DARLENE LEE, CEO – PONCA HEALTH SERVICES
   a. Hausmann Request Regarding Photos - MOTION
   b. Lincoln Clinic Cleaning Proposal Agreement/RFP – MOTION
   c. Hausmann Construction PCO #029 – MOTION
   d. Hausmann Construction PCO #030 – MOTION
   e. Ponca Health Service Interim Health CEO Report

VI. OTHER BUSINESS

VII. ADJOURN